



IFOAM Trade Forum

India – Creating a market & a supply chain for organic products

Sresta – A case study

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In this presentation





- India a Snap shot
- Indian Organic scenario
- Sresta the genesis
- Domestic Market
- Communicating to consumers
- Building the supply chain
- From India to the World

India – A Snapshot





- 1billion + people.
- Among top three global producers of Milk, Fruits & Vegetables, poultry products, rice, wheat, tea, spices etc.
- Economy growing at 8%+ from the past few years.
- Current growth rate about 5 to 6%.
- Expected to be on 8%+ growth path from 2010.

India – A Snapshot

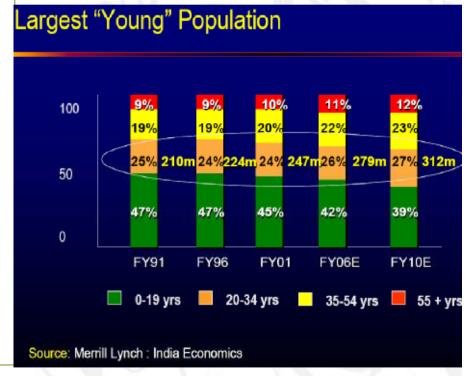




Growing Affluence

World's largest young population

| | Number of households | | |
|---|----------------------|---------|---------|
| The classes | 1994-95 | 1999-00 | 2005-06 |
| Rich (Above INR215,000)* Owns cars, PCs, luxury items | 1 | 3 | 6 |
| Consumers (INR45,000 - 215,000) Owns bulk of branded consumer goods, 70 percent of two-wheelers, refrigerators | 29 | 66 | 75 |
| Climbers (INR22,000 - 45,000) Have at least one major, durable (TV, mixer, sewing machine) | 48 | 66 | 78 |
| Aspirants (INR16,000 - 22,000) Have bicycles, radios, fans | 48 | 32 | 33 |
| Destitutes (Less than INR46,000) Hand-to-mouth existence | 32 | 24 | 17 |



ource: Marketing Whitebook 2003-04 by BusinessWorld



India – A snapshot Changing Consumers



- Discretionary spending growing by 10% to 15%.
- Urbanization.
- Global exposure.
- Nuclearisation of Families.
- Multiple Income households.
- Change in Mindset Self denial to indulgence.
- Trend conscious.

But still the consumer is

000





Very Value conscious.

India – Organic Farming





- 2002 About 23000 ha.
- 2008 About 500,000 ha.

Next five years expected to be about 2 to

3 million ha.

Indian Organic industry structure





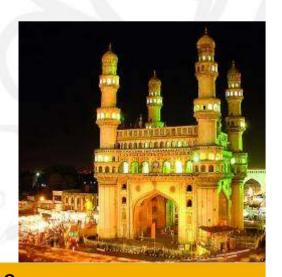
- NGO's (Non Governmental organizations)
 - Advocacy, farming, some attempts at marketing
- Corporates
 - Established companies extending conventional line to Organics – Tea, spices, Basmati, cotton
- New Companies
 - Some combining passion with business
 - Some to exploit business opportunity

Sresta – the genesis





- Founded with a vision to promote sustainable livelihoods and sustainable lifestyles
- Founded in March 2004.
- Headquartered in Hyderabad India
- First Organized organic food retail chain in India
- Integrated Operations across Farming, Food Processing, Research & Development, Retail and Exports
- Nationwide operations in Indian retail market



Sresta – the genesis





- The best way to realize the vision is to strike a balance between the domestic market and exports
- Key focus.
 - Supply Chain
 - Branding
 - Creating a Knowledge capital on organic farming, products, processing, customers and leveraging it.

Domestic market





- Food & Beverage market
 USD 160 billion.
- 6% growth per annum
- Current Organic market
 - Organized sector –About USD 10 million
 - Current Potential USD 200 million
- Future Organic market potential – USD 7 to 10 billion – 15 to 20 years.



Domestic market – The challenges



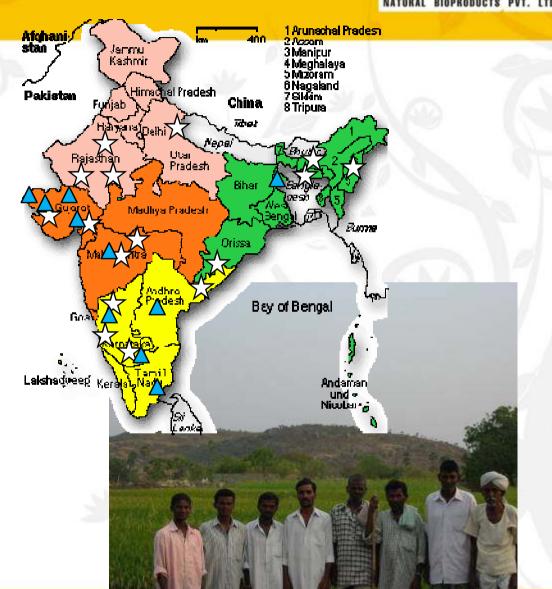
- Product range
- Consistent availability
- Organic Guarantee
- Appropriate pricing
- Customer communication

Sresta - Supply chain





- 8000+ farmers, 25000 acres, 9 states
- 11 processing facilities
- EU, USDA organic complaint
- Food safety HACCP, BRC, ISO 22000
- Warehouses across the country





The Brand





BHUMIR, APO, ANALO, ANILO, NABHA.
EARTH, WATER, FIRE, AIR & ETHER



24 Letter Mantra - Presence





- 24 Letter Mantra stores in South India.
- Nationwide Store in stores - tie ups with leading conventional Retail chains





Product Range





 Over 600 sku's covering staples, processed products like Ready to cook, ready to eat, preserves, beverages, bakery, Fruits & vegetables.





Consumer communication





- Public relations
- In store advertising
- In store events
- Neighborhood events

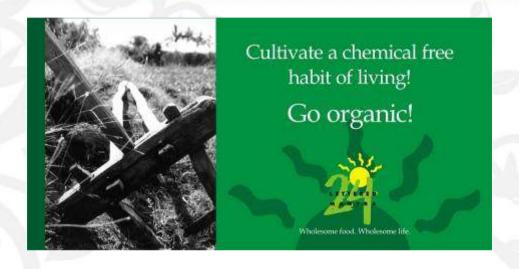






Some examples of communication







Some examples of communication











Some examples of communication









Domestic & Exports – The common thread



- Scale
- Supply Chain reliability & efficiency
- Quality

Starting with a strong domestic base





- Putting process & systems in place
- People in place
- Upgrading quality
- Understanding pain points



Exports





- Indian gourmet food products for Retail trade.
 - Own Brand
 - Private label
 - Ready Meals, Simmer sauces, curry pastes,
 Pickles, Chutney's,
 papadums, spices and spice blends etc.





Exports





- Purees & Juices
- Spices & Condiments
- Nuts Cashew nuts, Peanuts
- Dehydrated fruits & vegetables – Onion, Garlic, Ginger, Mango, Pineapple, Papaya, Banana
- Select commodities –
 Soybeans, Sesame etc.



Sourcing – India advantage



- Variety of growing conditions subtropical to temperate.
- Deserts to Mountains
- In many areas minimal or very low use of fertilizers & pesticides
- Round the year production
- Huge variety of products Food, fiber, medicinal & Aromatic plants
- Small farmers A story to tell



Sourcing from India – Things to watch out



- Project organization & management
- People
- Systems & processes
- Infrastructure
- Experience
- Delivery capabilities





THANK YOU FOR YOUR TIME